## Management foundation: Advancement throughout the Group/Social/Environment/Governance

Corporate **Activity** 

## **Environment**

## Social

Governance

Mid-term plan focus (Materiality)

Environmental Impact reduction

- Diversity, Equity, and Inclusion
- Work style innovation













Employee engagement improvement



 Independent **Outside Directors** 

- A Diverse Board of Directors
- Nomination/Remuneration **Advisory Committee**

Mid-term plan activity **Set KPI target** and measures

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- · Reduce greenhouse gas emissions (TCFD initiatives)
- · Promote reuse/recycle
- · Reduce waste
- · Respond to climate change, environmental issues

Employee engagement

· Rebuild Corp HR system

· Re-define HQ functions/roles