

Corporate Mission

Materials Innovation

We create value through materials to enrich society, people, and the environment

Management Policies

Our efforts to realize the corporate mission of JSR Group are guided by management policies consisting of two core components. The first is a set of universal and unchanging “fundamental pillars of management” through which we work to achieve continuing growth. The second is our “responsibility to our stakeholders,” which are an expression of our responsibilities as a good corporate citizen.

Fundamental Pillars of Management

- Continuous creation of businesses
- Enhancement of corporate culture
- Increase in corporate value

Responsibility to Our Stakeholders

- Responsibility to our customers/business partners
—Our responsibility to all JSR Group customers and business partners
- Responsibility to society
—Our responsibility to the communities in which we live and work and society around the world
- Responsibility to our employees —Our responsibility to all JSR Group employees
- Responsibility to shareholders —Our responsibility to all shareholders

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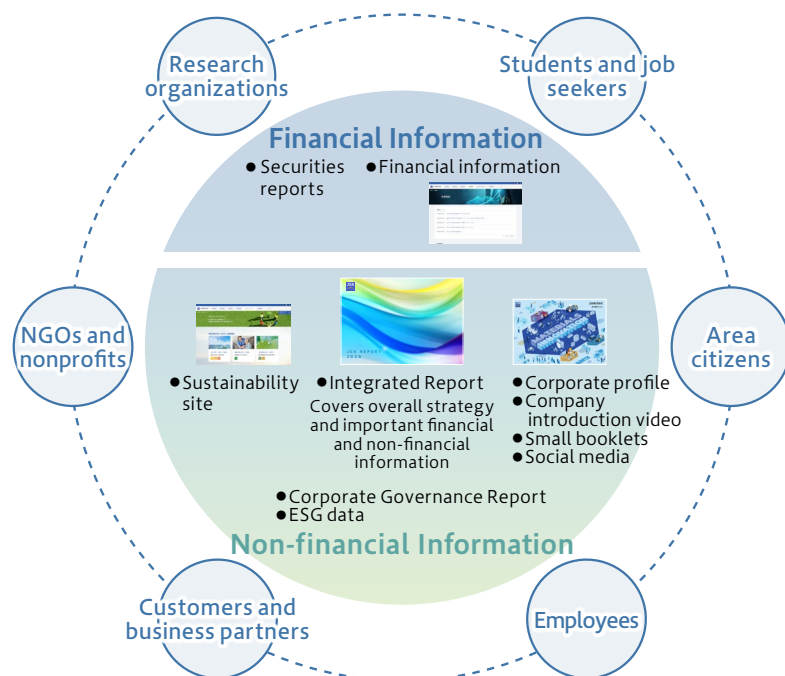
Editorial Policy

Under the Corporate Mission of “Materials Innovation,” the JSR Report seeks to convey to our stakeholders that we create value grounded on our unique strategies and culture, together with our initiatives and contributions to people, society, and the environment. The 2025 issue of the JSR Report illustrates our enduring business foundation through specific examples and employee messages, and provides transparent, reliable information. When preparing the JSR Report, we referenced the IIRC disclosure framework and Japan’s Ministry of Economy, Trade and Industry’s Guidance for Collaborative Value Creation.



● Our Approach to the Disclosure of Information and Overall Framework

Although JSR delisted in June 2024, the Company continues to provide information in the same transparent, reliable manner as before. In preparing this integrated report, we have focused on non-financial information to provide a deeper understanding of the Company.



● Scope

[Organizations Covered] JSR Corporation and JSR Group

[Period Covered] FY2024 (April 1, 2024, to March 31, 2025). Certain sections include information on activities from April 1, 2025, onward.

[Accounting Standards]

The Company adopted and applied Generally Accepted Accounting Principles in Japan (J-GAAP) in FY2015 and International Financial Reporting Standards (IFRS) from FY2016.

[Forward-looking Statements]

Forward-looking statements regarding the Company’s future outlook are based on information available at the time of writing. Readers are cautioned that economic trends in JSR’s target markets and other risks, and factors beyond the Company’s control, could cause actual results to differ materially from those projected by management. In this report, Fiscal Year (FY) means the year ending March 31. For example, FY2024 means April 1, 2024–March 31, 2025. FY2025 forecasts are as of April 2025.

● About the Cover

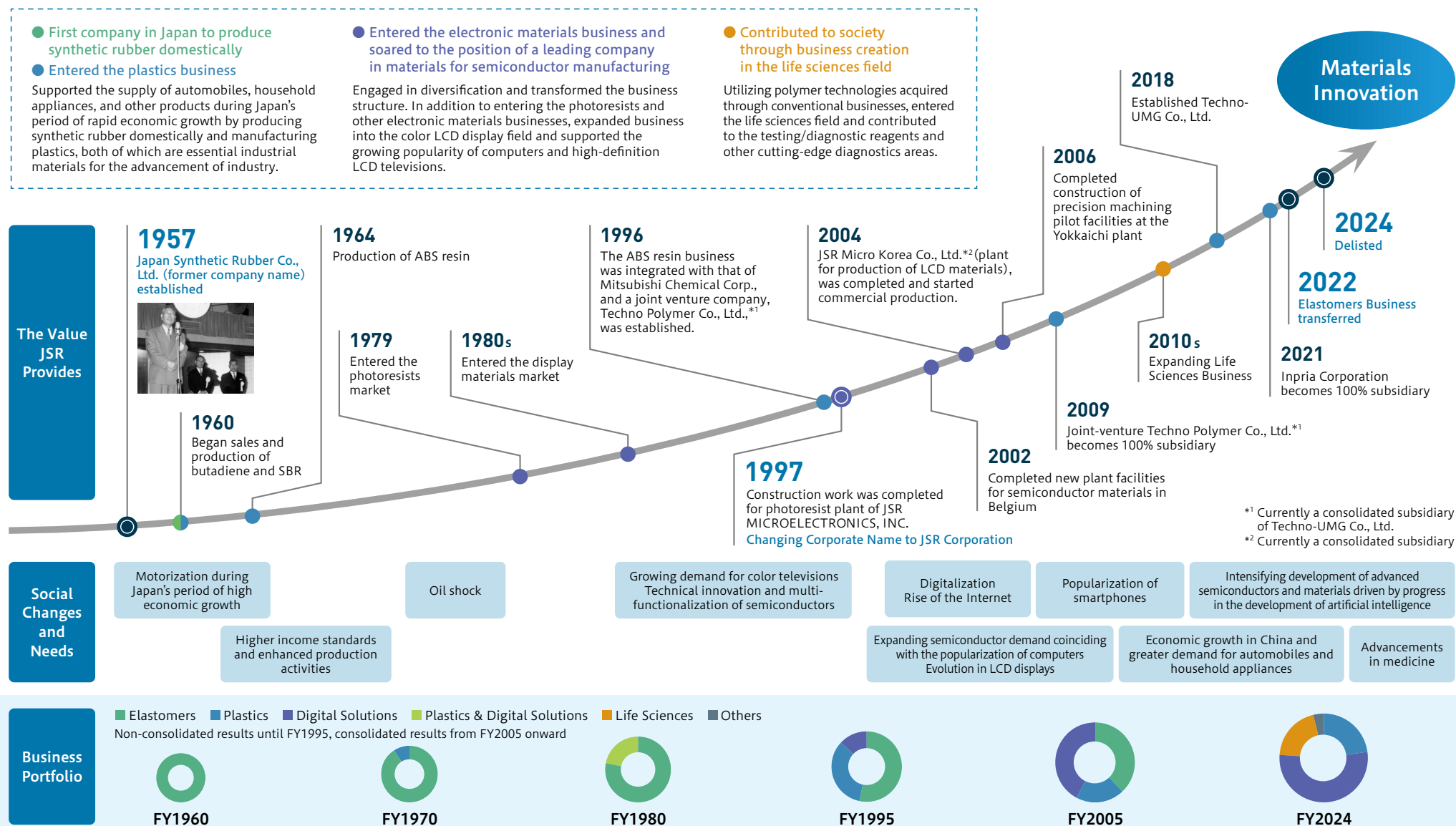
Having identified “Materials Innovation” as our Corporate Mission, the cover utilizes layers of light and color that connect to the future to convey our aspiration of pioneering a new era through the power of technology and people. This light and color overlays our strength of tirelessly perfecting our technologies in multiple areas and our determination to continue evolving without fear of change along tracks of fluid light flush with hope.



[Please refer to the JSR Sustainability Site for more details.](#)

Trajectory for Achieving Our Corporate Mission

As a leading technology company, JSR has addressed the issues faced by society while optimizing its business portfolio by responding to the changes and needs of the times. We will create new value by matching those needs of society that will endure into the future with our technologies.



At a Glance



Please refer to the JSR at a glance Site for more details.

JSR by the Numbers

Established in
1957



Revenue
405.0
billion yen



Core operating profit*
0.2 billion yen

*Core operating profit
excluding impairment
loss in the Life
Sciences Business and
PPA amortization



Operating profit
▲209.1
billion yen



Overseas sales ratio
70.2%



Total assets
1,142.0
billion yen



Capital expenditures
28.4
billion yen



R&D expenses
34.2
billion yen



Number of employees
7,645
persons



Overseas employee
ratio
52%



Percentage of women
in managerial positions
6.9%



JSR Business Profile

Digital Solutions Business

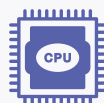
Operates the Electronic Materials Business, Display Solution Business, and Optical Solution Business



Smartphones



LCD TVs



Computers



AI

Plastics Business

Provides high-performance resin products, primarily for automobile parts, home appliances, and building and construction materials.



Automobile parts



Home appliances



Building and
construction

Life Sciences Business

Supports the identification and development processes



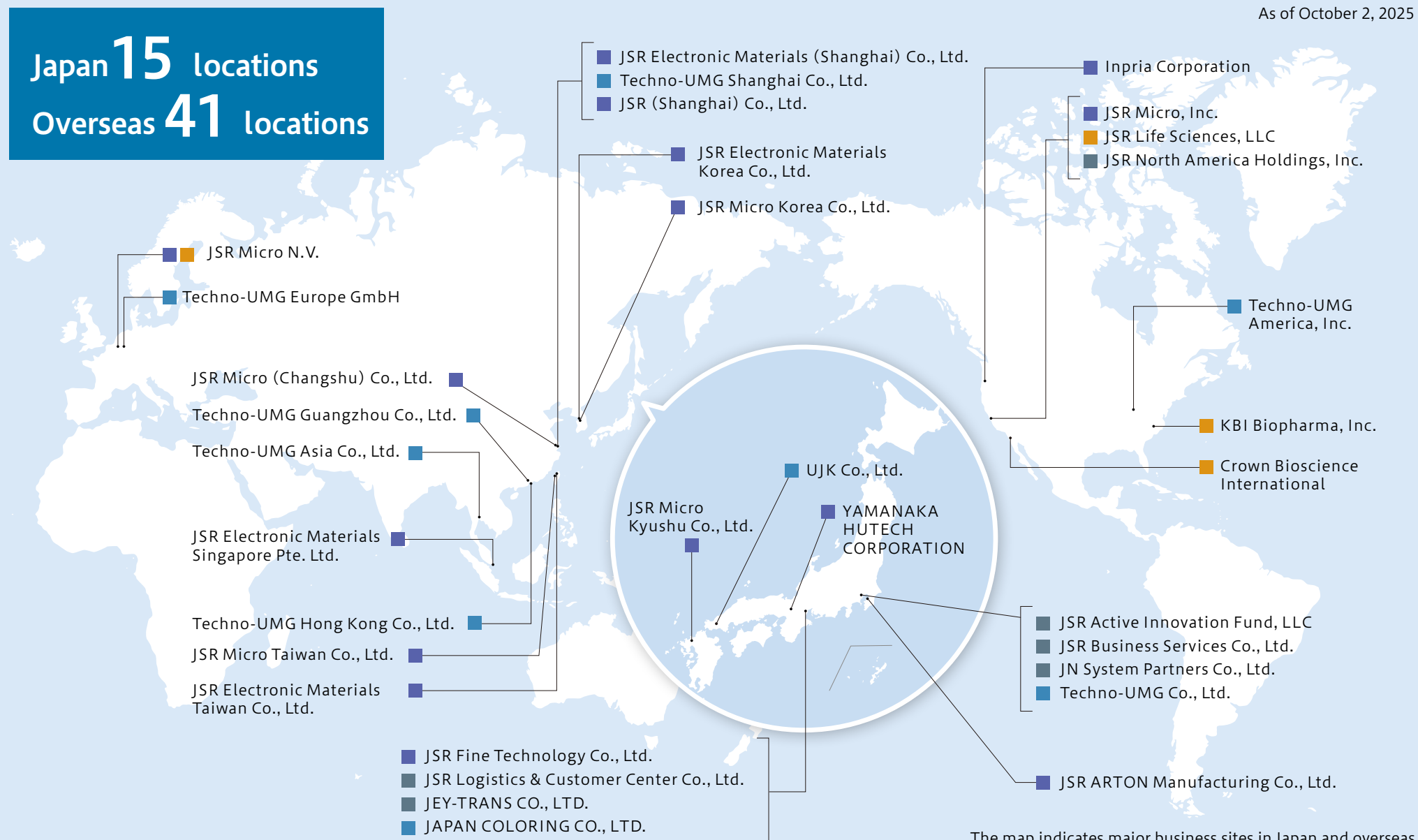
Medical research
institutions
Drug discovery research

Global Network

Japan **15** locations
Overseas **41** locations

As of October 2, 2025

■ Digital Solutions Business ■ Plastics Business ■ Life Sciences Business ■ Others



The map indicates major business sites in Japan and overseas.