

## Consolidated Financial Statements

### Consolidated Statement of Financial Position

Million yen

	As of March 31, 2022	As of March 31, 2023
<b>Assets</b>		
Current assets		
Cash and cash equivalents	¥ 45,567	¥ 72,640
Trade and other receivables	76,106	78,825
Inventories	104,934	118,437
Other financial assets	1,289	2,657
Other current assets	17,807	26,716
Subtotal	245,704	299,275
Assets related to disposal group classified as held for sale	191,298	–
Total current assets	437,002	299,275
Non-current assets		
Property, plant and equipment	159,539	169,621
Goodwill	117,640	147,874
Other intangible assets	24,571	34,202
Investments accounted for using equity method	2,984	2,479
Retirement benefit asset	5,192	5,674
Other financial assets	31,408	33,157
Other non-current assets	2,830	3,438
Deferred tax assets	28,205	20,240
Total non-current assets	372,369	416,684
Total assets	¥ 809,371	¥ 715,959

Million yen

	As of March 31, 2022	As of March 31, 2023
<b>Liabilities and equity</b>		
Liabilities		
Current liabilities		
Trade and other payables	¥ 63,548	¥ 79,627
Contract liabilities	12,824	22,407
Bonds and borrowings	69,170	62,510
Income taxes payable	13,479	3,046
Provisions	2,718	1,474
Other financial liabilities	3,489	3,243
Other current liabilities	7,461	9,454
Subtotal	172,689	181,761
Liabilities related to disposal group classified as held for sale	115,576	–
Total current liabilities	288,265	181,761
Non-current liabilities		
Contract liabilities	11,582	5,062
Bonds and borrowings	48,737	95,683
Retirement benefit liability	10,278	10,485
Provisions	8,033	7,423
Other financial liabilities	17,795	23,514
Other non-current liabilities	4,809	4,373
Deferred tax liabilities	5,133	6,724
Total non-current liabilities	106,366	153,263
Total liabilities	394,631	335,024
Equity		
Equity attributable to owners of parent		
Share capital	23,370	23,370
Capital surplus	11,799	6,637
Retained earnings	333,335	288,919
Treasury shares	(18,874)	(2,109)
Other components of equity	26,381	38,709
Total equity attributable to owners of parent	376,011	355,526
Non-controlling interests	38,728	25,409
Total equity	414,739	380,935
Total liabilities and equity	¥ 809,371	¥ 715,959

## Consolidated Statement of Profit or Loss

Million yen

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
<b>Continuing operations</b>		
Revenue	¥ 340,997	¥ 408,880
Cost of sales	(214,937)	(265,792)
<b>Gross profit</b>	<b>126,060</b>	<b>143,088</b>
Selling, general and administrative expenses	(87,330)	(109,847)
Other operating income	10,819	7,071
Other operating expenses	(5,952)	(11,029)
Share of profit (loss) of investments accounted for using equity method	163	87
<b>Operating profit</b>	<b>43,760</b>	<b>29,370</b>
Finance income	3,415	3,523
Finance costs	(1,655)	(3,047)
<b>Profit before tax</b>	<b>45,521</b>	<b>29,846</b>
Income tax expense	(8,370)	(13,427)
<b>Profit from continuing operations</b>	<b>37,151</b>	<b>16,419</b>
<b>Discontinued operations</b>		
Profit from discontinued operations	2,289	–
<b>Profit</b>	<b>39,440</b>	<b>16,419</b>
<b>Profit attributable to:</b>		
Owners of parent	37,303	15,784
Non-controlling interests	2,136	634
<b>Total</b>	<b>39,440</b>	<b>16,419</b>

yen

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
<b>Earnings per share</b>		
Basic earnings per share	¥ 173.49	¥ 75.56
Continuing operations	162.52	75.56
Discontinued operations	10.97	–
Diluted earnings per share	173.26	75.47
Continuing operations	162.30	75.47
Discontinued operations	10.96	–

## Consolidated Statement of Comprehensive Income

Million yen

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
<b>Profit</b>	<b>¥ 39,440</b>	<b>¥ 16,419</b>
<b>Other comprehensive income</b>		
<b>Items that will not be reclassified to profit or loss</b>		
Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income	1,141	(118)
Remeasurements of defined benefit plans	281	734
Share of other comprehensive income of investments accounted for using equity method	(2)	–
<b>Items that may be reclassified to profit or loss</b>		
Effective portion of cash flow hedges	34	5
Exchange differences on translation of foreign operations	17,573	12,035
Share of other comprehensive income of investments accounted for using equity method	640	414
<b>Total other comprehensive income, net of tax</b>	<b>19,665</b>	<b>13,071</b>
<b>Total comprehensive income</b>	<b>59,105</b>	<b>29,489</b>
<b>Comprehensive income attributable to:</b>		
Owners of parent	56,124	28,479
Non-controlling interests	2,981	1,010
<b>Total</b>	<b>59,105</b>	<b>29,489</b>

## Consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2022

Million yen

	Equity attributable to owners of parent						Non-controlling interests	Total equity
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	Total		
Balance at April 1, 2021	¥ 23,370	¥ 11,562	¥ 302,916	¥ (19,202)	¥ 15,348	¥ 333,995	¥ 36,741	¥ 370,736
Profit			37,303			37,303	2,136	39,440
Other comprehensive income					18,821	18,821	845	19,665
Total comprehensive income	–	–	37,303	–	18,821	56,124	2,981	59,105
Share-based payment transactions		226		248	(32)	441		441
Dividends			(13,975)			(13,975)	(1,127)	(15,102)
Purchase and disposal of treasury shares		(17)		79		63		63
Transfer from other components of equity to retained earnings			7,663		(7,663)	–		–
Proceeds from sale of shares of subsidiaries		34				34	133	167
Changes in non-controlling interests						–		–
Other		(6)	(573)		(92)	(671)		(671)
Total transactions with owners, etc.	–	237	(6,884)	327	(7,788)	(14,108)	(994)	(15,102)
Balance at March 31, 2022	¥ 23,370	¥ 11,799	¥ 333,335	¥ (18,874)	¥ 26,381	¥ 376,011	¥ 38,728	¥ 414,739

Fiscal year ended March 31, 2023

Million yen

	Equity attributable to owners of parent						Non-controlling interests	Total equity
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	Total		
Balance at April 1, 2022	¥ 23,370	¥ 11,799	¥ 333,335	¥ (18,874)	¥ 26,381	¥ 376,011	¥ 38,728	¥ 414,739
Profit			15,784			15,784	634	16,419
Other comprehensive income					12,695	12,695	376	13,071
Total comprehensive income	–	–	15,784	–	12,695	28,479	1,010	29,489
Share-based payment transactions		408		371	(0)	779		779
Dividends			(14,793)			(14,793)	(800)	(15,593)
Purchase and disposal of treasury shares		(549)	(45,913)	16,394		(30,067)		(30,067)
Transfer from other components of equity to retained earnings			477		(477)	–		–
Proceeds from sale of shares of subsidiaries						–	(13,518)	(13,518)
Changes in non-controlling interests		(5,021)			111	(4,911)	(11)	(4,922)
Other			28			28		28
Total transactions with owners, etc.	–	(5,162)	(60,200)	16,765	(367)	(48,964)	(14,329)	(63,294)
Balance at March 31, 2023	¥ 23,370	¥ 6,637	¥ 288,919	¥ (2,109)	¥ 38,709	¥ 355,526	¥ 25,409	¥ 380,935

## Consolidated Statement of Cash Flows

Million yen

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
<b>Cash flows from operating activities</b>		
Profit before tax	¥ 45,521	¥ 29,846
Profit before tax from discontinued operations	3,371	–
Depreciation and amortization	22,482	28,425
Interest and dividend income	(1,782)	(785)
Interest expenses	2,535	3,047
Share of loss (profit) of investments accounted for using equity method	(163)	(87)
Impairment losses	5,650	7,801
Loss (gain) on step acquisition	(7,467)	(3,429)
Decrease (increase) in trade and other receivables	(12,532)	2,274
Decrease (increase) in inventories	(46,454)	(4,761)
Increase in trade and other payables	10,066	(5,895)
Other	8,884	(563)
Dividends received	1,801	474
Interest received	367	349
Interest paid	(2,300)	(3,420)
Income taxes refund (paid)	(11,706)	(24,005)
Net cash provided by (used in) operating activities	18,271	29,270
<b>Cash flows from investing activities</b>		
Net decrease in time deposits	397	(1,211)
Purchase of property, plant and equipment	(47,614)	(31,202)
Proceeds from sale of property, plant and equipment	778	2,445
Purchase of investments	(1,652)	(1,745)
Proceeds from sale of investments	17,203	1,124
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(47,348)	(23,116)
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	–	51,160
Payments for sales of shares of subsidiaries resulting in change in scope of consolidation	(45)	–
Proceeds from sale of investments in associates	15,224	–
Payments for loans receivable	(471)	(1,792)
Collection of loans receivable	811	16
Other	(400)	276
Net cash provided by (used in) investing activities	¥ (63,117)	¥ (4,046)

Million yen

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
<b>Cash flows from financing activities</b>		
Net increase (decrease) in short-term borrowings	¥ 39,338	¥ (13,183)
Net increase in commercial papers	10,003	9,995
Repayments of long-term borrowings	(15,338)	(9,543)
Proceeds from long-term borrowings	7,863	26,768
Proceeds from issuance of bonds	–	24,872
Purchase of treasury shares	(4)	(30,137)
Dividends paid	(13,972)	(14,791)
Dividends paid to non-controlling interests	(1,127)	(781)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	–	(4,922)
Proceeds from sale of investments in subsidiaries not resulting in change in scope of consolidation	160	–
Repayments of lease liabilities	(4,348)	(3,744)
Other	419	262
Net cash provided by (used in) financing activities	22,994	(15,203)
Effect of exchange rate changes on cash and cash equivalents	(1,534)	628
Net increase (decrease) in cash and cash equivalents	(23,386)	10,649
Cash and cash equivalents at beginning of period	85,377	45,567
Cash and cash equivalents included in assets associated with disposal groups classified as held for sale	(16,424)	16,424
Cash and cash equivalents at end of period	¥ 45,567	¥ 72,640