

## Ten-Year Summary

Million yen						Million yen						Thousands of U.S. dollars	
JGAAP For the year:	FY2012	FY2013	FY2014	FY2015	FY2016	IFRS For the year:	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2021
Net sales	¥ 371,487	¥ 394,309	¥ 404,073	¥ 386,709	¥ 390,599	Revenue	¥ 388,455	¥ 421,930	¥ 495,354	¥ 471,967	¥ 312,000	¥ 340,997	\$ 2,786,154
Costs and expenses	(336,281)	(358,247)	(366,005)	(352,301)	(358,228)	Costs, other income and expenses	(352,512)	(378,360)	(450,093)	(439,083)	(277,767)	(297,237)	(2,428,608)
Operating profit	35,206	36,062	38,068	34,408	32,370	Operating profit (loss)	35,943	43,569	45,261	32,884	34,233	43,760	357,546
Interest and dividends income	809	916	1,390	1,380	1,369	Finance income	3,045	3,659	2,499	1,929	822	3,415	27,904
Interest expenses	(126)	(142)	(345)	(527)	(699)	Finance costs	(694)	(1,022)	(1,352)	(2,184)	(1,744)	(1,655)	(13,518)
Profit before income taxes	42,847	36,956	41,069	27,367	38,327	Profit (loss) before tax	38,294	46,206	46,408	32,629	33,310	45,521	371,931
Profit attributable to owners of parent	30,278	25,173	29,919	24,069	30,078	Profit (loss) attributable to owners of parent	30,243	33,230	31,116	22,604	(55,155)	37,303	304,789
Capital expenditures	27,608	21,499	35,157	24,276	31,785	Capital expenditures	31,377	42,408	35,981	45,880	40,188	41,851	341,950
Depreciation	19,145	18,096	17,407	18,508	14,676	Depreciation	14,793	16,973	21,790	26,343	19,074	22,482	183,688
Year-end financial position						Year-end financial position							
Total assets	482,935	501,320	534,592	516,360	576,016	Total assets	578,484	647,699	691,435	677,713	672,773	809,371	6,613,048
Long-term loans payable	6,626	11,069	20,387	22,249	38,381	Bonds and Borrowings (non-current liabilities)	38,381	53,456	50,777	52,684	81,406	48,737	398,214
Total liabilities	167,202	164,060	169,918	154,006	199,302	Total liabilities	202,120	236,084	251,075	240,301	302,036	394,631	3,224,377
Equity	308,641	331,284	358,303	353,145	361,394	Total equity attributable to owners of parent	361,889	393,499	401,998	396,793	333,995	376,011	3,072,237
Current ratio (times)	2.3	2.5	2.5	2.7	2.5	Current ratio (times)	2.5	2.3	1.97	2.05	1.95	1.52	1.52
Return on assets (%)	6.6	5.1	5.8	4.6	5.5	Return on assets (%)	5.5	5.4	4.7	3.3	(8.2)	4.9	4.9
Return on equity (%)	10.3	7.9	8.7	6.8	8.4	Return on equity (%)	8.5	8.8	7.8	5.7	(15.1)	10.5	10.5
Equity ratio (%)	63.9	66.1	67.0	68.4	62.7	Equity ratio (%)	62.6	60.8	58.1	58.5	49.6	46.5	46.5
Per share of common stock (Yen and U.S. Dollars)						Per share of common stock (Yen and U.S. Dollars)							
Profit attributable to owners of parent	¥ 126.13	¥ 106.10	¥ 128.19	¥ 105.87	¥ 134.43	Profit (loss) attributable to owners of parent	¥ 135.17	¥ 149.32	¥ 140.62	¥ 104.38	¥ (256.73)	¥ 173.49	\$ 1.42
Cash dividends	34.00	38.00	40.00	50.00	50.00	Cash dividends	50.00	50.00	60.00	60.00	60.00	70.00	0.57
Equity	1,299.77	1,409.06	1,557.08	1,565.45	1,624.14	Equity attributable to owners of parent	1,626.36	1,767.81	1,823.69	1,848.01	1,554.17	1,748.25	14.28

(Notes) 1. Amounts in U.S. dollars are translated from yen, provided for convenience only, at the exchange rate of 1.00 U.S. dollar = 122.39 Japanese yen; the prevailing rate on March 31, 2022. 2. The Group has adopted International Financial Reporting Standards (IFRS) as from the fiscal year ended March 2018. 3. ROA = Under Japanese GAAP, return on total assets. Under IFRS, return on equity attributable to owners of parent. 4. ROE = Under Japanese GAAP, return on equity. Under IFRS, return on equity attributable to owners of parent. 5. The Elastomers Business has been categorized as a discontinued business from FY2021. Certain data for FY2020 is presented after reclassification.