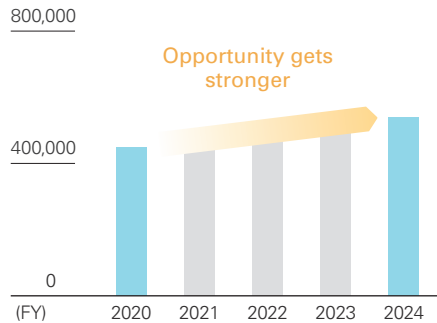


Current Business Environment and Changes of the Business Portfolio

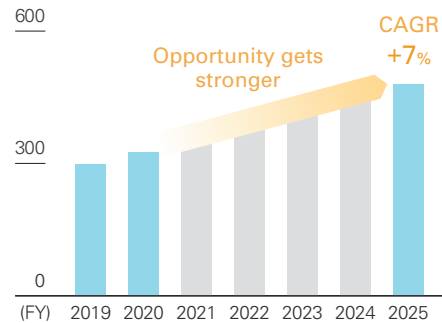
Semiconductor Market (\$1 Million)



Issues

- Device shrinkage
- Complexity of Structure and Process
- Social value as an essential industry

Biopharmaceutical Market (Unit: Billion USD)



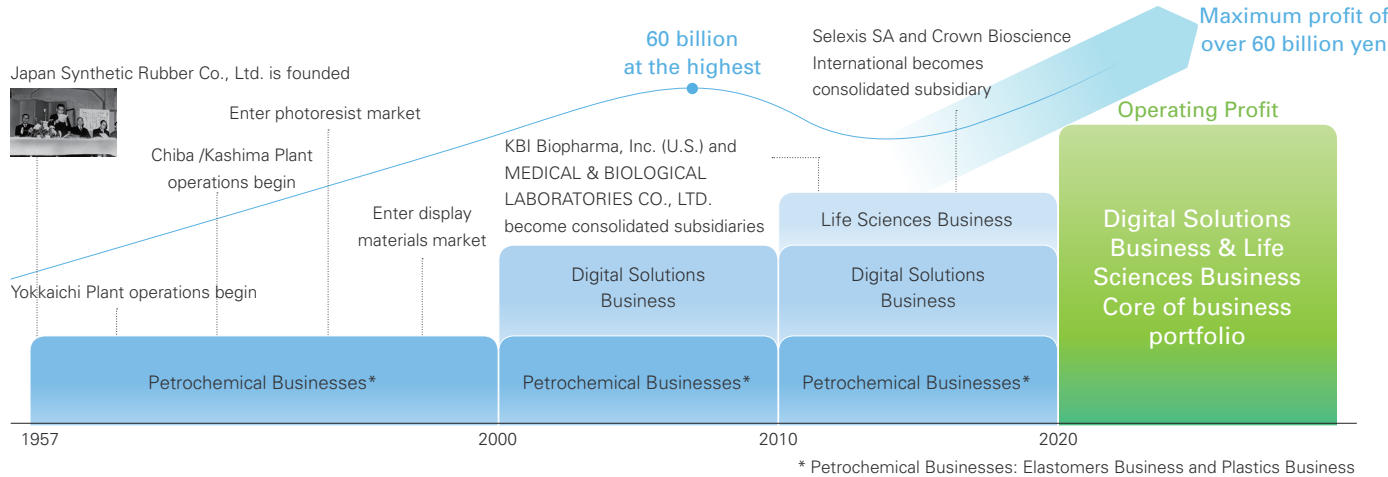
Issues

- Aging society
- Personalized medicine
- Efficiency improvement of drug development

Current Business Environment

JSR's Semiconductor Materials Business delivers materials that are essential to the manufacture of semiconductors. Semiconductors are the basis for countless technologies, including electronic devices, data centers, and autonomous driving, and are an indispensable growth industry for a smart society that is pursuing digitalization through AI, IoT, and other technologies. Semiconductor technologies continue to evolve, with the miniaturization of semiconductors and chips, higher performance, and more complicated semiconductor structures. JSR Group is using its technological innovation to bring new materials and technologies to market. Meanwhile, the Life Sciences Business has grown to encompass a wide range of materials and services for the biopharmaceuticals market, including in-house materials development, contracted development and manufacturing, contract research organization, and diagnostic reagents. Technological innovation in the biopharmaceuticals market is being driven by factors such as the aging population, the trend toward personalized medicine, and demands for shorter, less costly drug development. The Group is growing this business by drawing on its proprietary technologies while leveraging synergies among Group companies.

With Digital Solutions and Life Sciences businesses at the core, we aim to achieve sustainable growth and surpass the record-high profit set in FY2007.



About Future Business

JSR Group's mission is to create new businesses through technology, contribute to solving issues faced by customers and society, and help society flourish. JSR started as a manufacturer of synthetic rubber, later moving into the plastics field, and further diversifying into the Digital Solutions Business in the 2000s. From 2010, the company actively invested in the Life Sciences Business, growing it into a third pillar of earnings. The management policy for FY2024 focuses on the Digital Solutions Business, primarily the Semiconductor Materials Business segment, and the Life Sciences Business, and aims to build the value of our business through superlative quality and robust customer support.

Changes in Business Portfolio (Size of circles show size of revenue)

