Corporate Value Creation Process

The JSR Approach – Macro Trends
(Social Issues)

- Protection of the Global Environment
- Increased Geopolitical Risk
- Changes in Living Environment and Technology
- Digitalization

Our Strategies for Value Creation

Business Activities

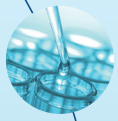
M&A
Open Innovation
Biochemistry
Precision Manufacturing Technology
Polymer Technology

INNOVATION

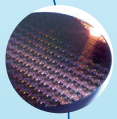
MATERIALS

Create Sustainable Value through Materials

Output



LIFE SCIENCES BUSINESS ▸P.25
Revenue 55.2 billion yen
Providing advanced research products and services for the discovery and development of therapeutics.



DIGITAL SOLUTIONS BUSINESS ▸P.21
Revenue 151.4 billion yen
Providing cutting-edge semiconductor and display materials

ELASTOMERS BUSINESS ▸P.27
Revenue 143.2 billion yen
Providing solutions for automobile parts such as tires

PLASTICS BUSINESS ▸P.28
Revenue 79.1 billion yen
Providing high-performance ABS for automobile parts

Having a Greater Positive Impact

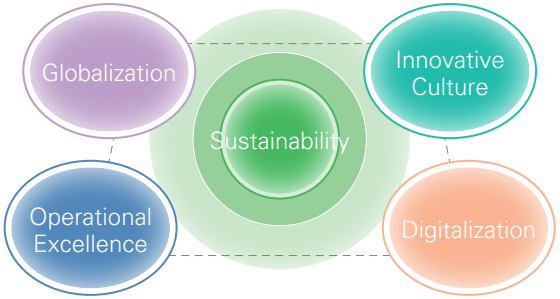
- De-risking and accelerating the discovery and development of new therapeutics
- Curbing semiconductor power consumption with nanotechnology
- Reducing LCD TV power consumption
- Contributing to greenhouse gas reductions in society
- Promoting mono-materialization

Minimizing Negative Impact

- The need for animal welfare
- Minimizing excess solvents
- Highly regulated materials
- CO_2 emissions
- Plastic waste disposal

Resilient Infrastructure ▸P.14

5 Foundations



Corporate Mission ▸P.2

The Value JSR Delivers to Society (OUTCOMES)

Contributions to customer companies

- Meeting customer needs, providing solutions, contributing to technological innovation
- Contributions to product safety by considering everything from raw materials to our finished products
- Contributions to manufacturing processes through efficient resource use
- Contributing through collaboration with customer companies.

Contributions to society

- **Contributing to quality of life and well-being**
  - Realization of a smart (AI, IoT) society
  - Realization of a high-speed communications
  - The spread of 4K and 8K TV
  - Realization of a comfortable mobility
- **Contributing to a society of health and longevity**
  - Accelerating the drug development timeline
  - From treatment to prevention
  - Promoting personalized medicine
- **Contributing to Global Environmental Conservation**
  - Efficient energy use through improved tire performance
  - Realization of a recycling-oriented society through mono-materialization
- **SDG Contributions**

Aiming to solve social issues through the value we deliver.