

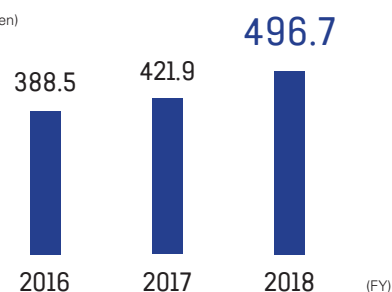
## FY2018 FINANCIAL &amp; NON-FINANCIAL HIGHLIGHTS

## Financial Information

## Financial Capital

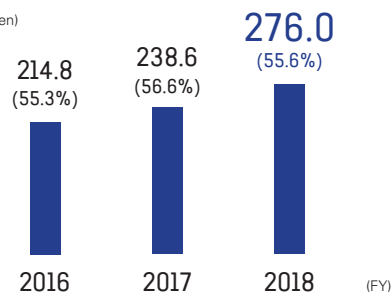
## Revenue

(Billion yen)



## Overseas Revenue (% against total revenue)

(Billion yen)



## Operating Profit

**43** Billion yen  
(8.7%)

## Profit, Attributable to Owners of Parent

**31.1** Billion yen  
(6.3%)

## Dividend Payout Ratio

**42.7** %

## Capital Expenditure

**36** Billion yen

## ROE

**7.8** %

## Non-Financial Information

## Human Capital and Intellectual Capital

## Number of Employees (Group consolidated basis)

**8,748**  
(As of March 31, 2019)

&lt;Percentage of Women in Managerial Positions&gt;

**4.1** %  
(JSR Corporation)

&lt;Employment Rate of Individuals with Disabilities&gt;

**2.43** %  
(JSR Corporation)

## R&amp;D Expenses

**24.9** Billion yen

\* Whole JSR Group, including contract research expense of goods purchased.

## Social and Relationship Capital

## Global Network

Domestic  
**28**  
locations

Overseas  
**41**  
locations

\*Including JSR head quarter, main production and R&amp;D sites and 21 group companies.

## Number of Patents Held

**7,051**

## Number of Industrial Accident

•JSR Corporation	<b>0</b> (0)
•Manufacturing Partners of JSR or Group	<b>1</b> (0)
•Group Companies in Japan	<b>2</b> (3)
•Manufacturing Partners of Group Companies in Japan	<b>0</b> (2)

\*Number of non-working accident in brackets.

## Natural Capital

Greenhouse Gas (CO<sub>2</sub>) Emissions

**1,078** kt-CO<sub>2</sub>

\*JSR Corporation, group companies in Japan and other countries in total, Scope 1 + Scope2.

## Basic Unit of Energy Consumption

**0.36** kL/ton

\*Only for JSR Corporation. 0.18 for group companies in Japan and 0.56 for group companies in other countries.