

Our Strategy

THE JSR VISION

The trends toward diversification and the formation of a multipolar world are expected to accelerate.

We see these environmental changes as opportunities to expand our corporate value through initiatives based on our business philosophy.

We will achieve sustainable growth to fulfill our responsibility to all our shareholders

**JSR20i3**  
Phase I

**Results of JSR 20i3**

- Clarification of the strategy toward growth
- Decision of resource investment

**JSR20i6**  
Phase II

**Results of JSR 20i6**

- Progress of globalization
- Restructuring of the Strategic Business and focusing on the Life Sciences Business

**JSR20i9**  
Phase III

**Strengthening Competitiveness for the Future**

**Mission of JSR 20i9**

- Solid earnings growth by SSBR, semiconductors materials and the Life Sciences Business



\* The "i" in "JSR20i6" (twenty-sixteen) emphasizes "Innovation" to realize materials innovation, which is the heart of our corporate mission.